



**AAE**

ACTUARIAL  
ASSOCIATION  
OF EUROPE

# Extraordinary General Assembly

## Agenda : IFOA

# Background

- The IFoA's contribution of €165k to the AAE's 2025 income—made in line with the 25% cap agreed in 2020 and effective from 2021—together with its re-entry into the MRA with effect from 1 January 2025, and the fact that just over 600 of its more than 8,000 Fellows are based in geographical Europe (at a standard subscription fee of £775, approximately €900), illustrate the respective areas of dependency where each party may be influent.
- During the General Assembly held in Paris on 26 September 2026, the IFoA approved the AAE Board's proposal on the TOM. However, it voted against the fee increase, requesting further details on the business case and the value delivered. In addition, the General Assembly has elected Malcolm Kemp, IFoA Actuary as AAE vice-chair.
- After the General Assembly, the AAE Board held bilateral meetings with the IFoA to address its concerns and requests.
- On the 9th of January 2026, the IFoA has delivered notice of terminating its membership in the AAE respecting the four months' notice period as per Article 8 of the AAE-Statues. IFoA has required to renegotiate the level of its subscriptions and expressed its willingness to continue their membership after an agreement on the subscriptions.

# Summary of the discussions

- The Board of the AAE has established an AAE Task Force IFoA to facilitate the negotiations. The AAE Task Force IFoA, after meeting a delegation of the IFoA on 17th February 2026 in Paris, has conveyed its understanding of IFoA's position, concerns, and requests to the AAE Board.
- On the 24<sup>th</sup> of March, the IFoA has paid its 2026 fee to the AAE in full : 167K€.
- However, they formally informed the AAE, in their letter dated of the 23<sup>rd</sup> of March, that they remain open to discuss and negotiate alternative arrangements, including different membership categories, fee structures, adjusted subscription caps, bilateral arrangements, but with the only objective to lead to a decrease of IFoA's financial contribution. In addition, it is clear to them that changes to the AAE's member value proposition are unlikely to change their position.
- Consequently, the AAE Board has come to the conclusion that :
  - At this stage, there remains some uncertainty regarding the IFoA's capacity to continue supporting the AAE on a stable basis in the foreseeable future.
  - Current exchanges with the IFoA tend to focus more on financial arrangements than on a jointly defined challenge, against a backdrop of differing structural objectives.

# Voting statement 1

*The AAE Board asks to the General Assembly to pursue negotiations with the IFoA **strictly within the existing institutional framework**, including the current subscription model and the AAE Statutes.*

## Scenarios open :

- *continuation of the IFoA as a Full Member of the AAE (**preferred option**)*
- *failing that, an **orderly and controlled exit**, implemented in full compliance with the AAE Statutes.*

Scenario excluded : *the creation of any new membership category, as well as any ad-hoc or bespoke arrangement falling outside the current statutory framework.*

## Voting statement 2

*In the event that the IFoA were to withdraw from the AAE, it may become necessary to examine whether there is an unaddressed need to ensure adequate professional representation for continental European actuaries working in the UK and vice versa for UK actuaries working or intending to work in continental Europe, in due respect of the principle of subsidiarity and the primary role of national actuarial associations.*

*Accordingly, the **AAE Board proposes that the General Assembly support the establishment of a purely exploratory Task Force with the mandate** to assess whether, and under what conditions, the creation of a UK Association of Actuaries could be justified. Any such association, should it be deemed necessary, would be intended to operate as an autonomous body, potentially eligible—subject to due process—to apply for full membership of the AAE and subsequently participation in the MRA, and to develop appropriate institutional relationships with the UK standard setter (FRC), regulators and policymakers (HM Treasury and the Bank of England), and the conduct and prudential supervisors (FCA and PRA).*

# Voting statement 3

*The General Assembly is invited to take a decision regarding the Vice-Chairperson of the AAE in light of a potential change in the membership status of the Institute and Faculty of Actuaries (IFoA). This vote does not concern the personal or professional qualities of Malcolm Kemp, It addresses solely the institutional configuration of the AAE's governance under revised external circumstances.*

*In accordance with the AAE Statutes and established governance principles, the General Assembly is therefore invited to consider the following options:*

- **Option 1 – Maintenance of the current Vice-Chair.** *The General Assembly confirms Malcolm Kemp in his role as Vice-Chairperson of the AAE, recognising the continuity, experience and stability this provides to the Association during a period of transition.*
- **Option 2 – Organised replacement of the Vice-Chair.** *The General Assembly decides to initiate an orderly replacement process for the Vice-Chairperson, with a view to ensuring institutional clarity and alignment between governance roles and membership representation, in accordance with the Statutes and internal procedures.*

**Option preferred by a majority of the Board**

**The AAE Board asks the General Assembly to support the option [2] and mandate the Nomination Panel to start the process of the replacement of the Vice-Chair**